CITY OF MERCED
2011-2012 ADOPTED BUDGET

TAB 10

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FIRE DEPARTMENT
FUND NOS. 001, 061 & 156
ACCOUNT NOS. 0901-0910, 0926 & 0911

DESCRIPTION

Since it was established in 1873, the Merced Fire Department (MFD) has continued to embrace and realize its mission of providing the highest levels of life, environmental and property protection to the citizens of Merced. The Department is comprised of four areas of responsibility, each of which is committed to ensure that the goals and objectives are realized in the most efficient, effective, and expeditious manner possible. The areas of responsibility are: Administration, Fire Prevention & Public Education, Support Services, and Training & Emergency Operations.

MISSION

The Mission of the Merced Fire Department is to provide the highest level of Life, Environment and Property protection to the Citizens of Merced through fire / rescue and emergency medical services, disaster mitigation, fire prevention / public education, and related services.

ADMINISTRATION

Within the scope of the Merced General Plan and approved policies & procedures, coordinate the efforts of the Fire Department to administratively meet the objectives of the City Council, including the current and projected fire and life safety needs of the citizens.

SERVICES TO BE PROVIDED

1. Identify and implement regional and/or consolidated efforts to reduce redundancy while providing high levels of service to the citizens and visitors of Merced. Including but not limited to: Researching and considering actions to enter into service agreements to provide fire and emergency response protection to U.C. Merced, and to the Merced County FD islands within and the fringe areas around the City.
2. Identify and implement the consolidation of services within the City to improve efficiency and effectiveness, so as to ensure high levels of service are provided to the citizens and visitors of Merced. Including but not limited to: fire prevention, training, and risk management programs.
3. Identify and apply for local, state, and federal grants, and other sources of revenue to enable the MFD to meet its Mission.
4. Conduct a collaborative strategic planning process to revise and/or validate the MFD Vision, Mission, Goals, and Objectives.
5. Complete the transition from the MFD Official Action Guides to the MFD Policies and Procedures Manual.
6. Streamline administrative and workflow processes to eliminate replication and create a more effective and efficient workforce.
7. Create, collect, retain, and appropriately distribute MFD records and reports.
8. Be fiscally prudent wherever and whenever possible.
9. Keep abreast of technology to enhance the Department's ability to efficiently record and disseminate payroll, incidents, property records, etc.

FIRE

SERVICES THAT DO NOT FIT INTO THE BUDGET

1. Reduce administrative staffing levels, which will result in increased timeframes for MFD personnel to take action on requests for information, copies of reports, and other non-emergency requests.
2. Reduce the hours that the MFD Administration offices are open to the public.
3. Secure technological solutions to assist the MFD to become administratively more efficient and effective.
4. Identification and implementation of a "green" philosophy in regards to administrative and fire station operations.

FIRE PREVENTION AND PUBLIC EDUCATION

Proactively diminish the potential for pain, suffering, and monetary loss from fire and injury, maintain inspection programs, and minimize the fire hazards by coordinating the systematic removal of weeds, trash, and other related dangerous conditions.

SERVICES TO BE PROVIDED

1. Modify and streamline the Weed Abatement program to minimize the risk for vegetation fires within the City.
2. Streamline the fire prevention activities within the City through collaboration with the Development Services Department.
3. Enhance the effectiveness of the Fire Investigation Program through coordination with the Merced Police Department to refine interagency responsibilities for the investigation of fires.
4. Administer the fireworks permitting and inspection program.
5. Conduct new and existing business inspections to prevent and mitigate fire and life safety hazards.
6. Administer the issuance of hazardous operations permits.
7. Provide a high quality public education program.

SERVICES THAT DO NOT FIT INTO THE BUDGET

1. Eliminate the Fire Inspector II position. Provide training to MFD personnel and partner with the Development Services Department to ensure that the City continues to meet all legal requirements, including:
    a. State required inspections of child and elderly care facilities;
    b. State required inspections of educational facilities;
    c. High Hazard Permit inspections;
    d. New business license inspections; and,
    e. Tent permit inspections.

2. Fire companies will no longer have immediate access to fire prevention assistance.
3. Eliminate the free training provided by the MFD to teach property owners how to test private fire hydrants. Implement a fee structure to cover the time and resources used to instruct the classes.
4. Reduce the weed abatement program to conduct fewer weed surveys, and increase the timeframes for personnel to respond to non-emergency requests/complaints.
5. Minimize the use of independent contractors to abate weeds from identified parcels, except for those that pose a significant fire and life safety risk.
8. Modify the administration of the fireworks permitting and inspection program, which has previously been completed by the Fire Inspector II. These changes will result in a greater workload on the fire companies and chief officers.
6. Reduce the annual inspection frequency of B type occupancies to triennial inspections, unless known hazardous conditions exist.
7. Reduce the MFD availability for providing public education details that would require the use of on-duty personnel. Consider placing the Public Education Safety trailer out-of-service.
8. Discontinue fire prevention inspections for Christmas tree sales lots, and holiday decorations in assemblies, schools, and large retail occupancies.
9. Discontinue providing free public education program informational materials to the citizens.

TRAINING AND EMERGENCY OPERATIONS

Prepare and maintain personnel with the skills necessary for delivering quality service to the citizens by establishing and adhering to performance and safety standards, recognizing and implementing federal, state, and local training mandates, and providing direction for career growth and advancement.

SERVICES TO BE PROVIDED

1. Maintain and/or improve upon the current Insurance Service Organization (ISO) Public Protection Class 2 Rating. These efforts will help to ensure optimum service levels, and will reduce marketing, underwriting, and pricing for homeowner and commercial insurance policies within the City.
2. Within budget limitations, ensure staffing and operational readiness levels are supported and maintained at or above the minimum levels to proactively meet the core services of the MFD.
3. Assess emergency and non-emergency response data to validate and/or modify operations to maximize effectiveness and efficiency of the Department.
4. Complete the required CFR 139 ARFF training to maintain an FAA approved operational status at the airport.
5. Conduct in-house training to comply with ISO and Occupational Safety & Health Administration (OSHA) requirements for company, multi-company, and departmental drills.
6. Manage training records and audit monthly reports to ensure ISO and OSHA training and response requirements are met and maintained.

7. Maintain training and certification requirements for all employees to meet Emergency Medical Technician standards.
8. Conduct wildland refresher training to comply with the California Incident Command Certification System (CICCS) requirements.
9. Encourage training and experience opportunities for MFD personnel to become qualified in overhead and single resource ICS positions. The qualifications will enhance the Emergency Operations Center's response capabilities through expanded knowledge and skills.
10. Ensure the safety, health, and wellness of the MFD members is held as the top priority and that all safety issues are corrected expediently.
11. Conduct quarterly MFD Safety Committee meetings.

SERVICES THAT DO NOT FIT INTO THE BUDGET

1. Eliminate 18 (26% of line personnel) positions through attrition and/or layoffs
    a. 12 firefighters;
    b. 3 fire engineers; and,
    c. 3 fire captains.
2. Close one fire station, which will increase response times, reduce the number of personnel available to respond to incidents within the City, and create a greater reliance on mutual-aid resources.
3. Reduce the daily staffing level of the truck company to three personnel, which will reduce the number of personnel assigned to fire and rescue incidents.
4. Consider browning-out one additional company, on an as needed basis, to manage overtime costs. This option would reduce the available resources to three engines and one truck company.
5. Discontinue sending personnel to training and conferences that are held outside of the City. Including, but not limited to:
    a. Clovis Crunch Auto Extrication Training;
    b. Flashover Chamber Training; and,
    c. Fresno Training Officer's Symposium.
6. Restrict the extent of the Department's Health and Wellness Program, which could directly affect the overall fitness of MFD personnel.
7. Freeze reimbursements to employees for attending training that was previously paid in accordance with City Of Merced Administrative Policy P-6.
8. Reduce the training opportunities for the advancement of the Department in the areas of Fire Marshal, Fire Prevention, Fire Investigations, and State of California Master Instructor requirements for Training Officer.

SUPPORT SERVICES

Support the operations of the Merced Fire Department by fulfilling the logistical needs through the maintenance and enhancement of facilities, apparatus, equipment, services, and materials. Assure the effective use of resources and technology through the application of equipment and technological advances.

SERVICES TO BE PROVIDED

1. Ensure the layout and operations of the City's Emergency operations Center (EOC) comply with NIMS mandates, and are as effective and efficient as possible.
2. Maintain all MFD facilities in a manner that epitomizes safety, functionality, and longevity.
3. Maintain all MFD fire apparatus in a manner that epitomizes safety, functionality, and longevity.
4. Incorporate technology to enhance the capability of the MFD and to be able to effectively compensate for reduced administrative staffing levels.

SERVICES THAT DO NOT FIT INTO THE BUDGET

1. Unable to upgrade the EOC infrastructure and operations to enhance the operational capability of the Center.
2. For the third consecutive fiscal year, the MFD will not be contributing to the fire apparatus replacement fund, which will continue to result in increase maintenance and repair expenses associated with the older apparatus in the fleet.

2011-2012 BUDGET HIGHLIGHTS

In this fiscal year, the Department will be greatly challenged to meet the fiscal challenges that are facing the City. The MFD will be required to reduce safety personnel by 18 positions, which will result in the closure and/or brown-out of at least one fire station. This reduction will result in increased emergency response times and reduced numbers of available personnel who are available to respond. It will also result in a greater reliance on mutual aid resources for incidents that were previously deemed to be routine in nature.

The Department will be diligent in meeting its Mission of providing proactive and reactive core services, while meeting the expectations of the City Council by: Remaining fiscally responsible, identifying and acquiring new revenue sources, and ensuring that the training and safety of the fire department members remains paramount.

EXPENSES	Actual 2008-09	Actual 2009-10	Final Budget 2010-11	City Mgr. Recom. 2011-12	Council Approval 2011-12
Personnel Expenses	8,091,237	7,087,234	7,310,388	7,276,748	7,356,130
Supplies and Services	1,329,207	949,113	935,480	1,018,731	1,018,731
Debt Service	0	0	0	0	0
Acquisitions	13,960	0	0	0	0
Capital Improvements	19,823	0	0	0	0
TOTAL	9,454,227	8,036,347	8,245,868	8,295,479	8,374,861

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FINANCING SOURCES	Actual 2008-09	Actual 2009-10	Final Budget 2010-11	Estimated 2011-12
Response Staffing-SAFER	145,298	109,700	12,800	0
Other State Grants	6,608	0	0	0
Special Fire Dept Serv	443,552	110,560	70,000	70,000
Fire Prevention Charge	77,856	56,718	65,000	75,600
Weed And Lot Cleaning	98,413	2,974-	35,500	15,000
Copies Of Fire Report	919	960	1,000	1,000
Medical First Responder	14,172	13,861	14,000	14,400
Cost Recovery	26,843	20,228	20,000	24,000
PERS-EE Share 3% at 50	218,652	189,183	175,843	253,332
PERS-EE Share 2.5% @ 55	4,487	4,594	4,594	5,503
Rent/Conces (Non-Rec)	0	12,000	12,000	12,000
Unclassified	16,529	27,379	7,200	2,000
S.M.I.P. Fees	0	0	100	500
Contributions	1,500	910	500	0
Sale of Equipment	440	435	400	400
Adm Reimb-CFD Public Safy	130,952	36,878	52,702	17,441
Adm Reimb Measure C-Fire	243,196	276,582	263,509	209,287
Interdept DSC-Water Sys	177,813	180,098	201,401	310,837
Other Revenues	7,846,997	6,999,235	7,309,319	7,363,561
TOTAL	9,454,227	8,036,347	8,245,868	8,374,861

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PERSONNEL — Number of Positions

Classification	Funded In Budget 2010-11	City Mgr. Recom. 2011-12	Council Approval
Fire Chief	1.00	1.00	1.00
Fire Division Chief	1.00	1.00	1.00
Fire Battalion Chief	3.00	3.00	3.00
Fire Captain	15.00	14.00	14.00
Fire Engineer OR Fire Fighter	30.00	28.00	29.00
Fire Inspector I/II	1.00	1.00	1.00
Plans Examiner II		.50	.50
Secretary III	1.00	1.00	1.00
Secretary I/II	1.00	1.00	1.00
TOTAL	53.00	50.50	51.50

001-0901 Fire

ACCT. NO.	ACCOUNT DESCRIPTION	ACTUAL 2008-09	ACTUAL 2009-10	FINAL BUDGET 2010-11	CITY MGR. RECOM. 2011-12	COUNCIL APPROVAL 2011-12
521.01-00	Regular Salaries	4,398,972	3,841,261	3,863,149	3,694,145	3,753,366
521.03-00	Extra Help	39,402	0	0	0	0
521.04-01	Regular Overtime	278,024	354,182	316,897	298,883	298,883
521.04-03	OES Contingency	216,489	73,919	70,000	70,000	70,000
521.04-04	Call Back Time Worked	0	0	300	0	0
521.10-01	Holiday Pay	202,103	173,703	181,615	163,308	163,308
521.10-02	Unused Sick Leave	18,616	11,869	21,217	18,749	18,749
521.10-05	Retirement PERS	1,254,113	1,097,895	1,048,386	1,134,934	1,153,975
521.10-06	Social Security-OASDI	315,550	278,749	279,538	264,851	268,711
521.10-07	Social Security-Medicare	77,830	68,158	66,259	63,066	63,968
521.10-08	State Unemployment	10,566	7,615	17,550	20,649	8,949
521.10-12	Workers Compensation	18,806	68,455	260,051	330,691	329,999
521.10-14	Clothing Allowance	70,293	60,082	62,825	59,524	60,759
521.10-17	Stand By Pay	20,487	21,296	21,413	21,296	21,296
521.10-18	Management Physicals	125	0	770	0	0
521.10-19	Acting Pay	27,004	16,709	26,018	0	0
521.10-20	Earned Benefit	208,271	205,728	55,908	35,570	35,570
521.10-27	PTS Plan FICA Alternative	515	0	0	0	0
521.10-31	Education Incentitive Pay	23,267	20,559	22,502	18,002	19,802
521.10-32	Cash Back-Biweekly Allow	2,141	627	17	0	0
521.10-33	Core Allowance	875,123	630,848	713,244	764,161	769,876
521.10-35	Post Employment Benefits	33,540	155,579	282,729	318,919	318,919
Personnel Services		8,091,237	7,087,234	7,310,388	7,276,748	7,356,130
522.11-00	Utilities	88,876	90,170	94,281	77,844	77,844
522.12-00	Telephone	29,698	31,317	36,915	21,294	21,294
522.13-00	Postage	5,541	5,603	5,353	2,384	2,384
522.14-00	Advertising	0	0	400	400	400
522.15-00	Office Supplies	17,155	16,678	8,731	6,814	6,814
522.16-00	Printing	1,903	2,480	3,551	2,813	2,813
522.17-00	Professional Services	67,107	40,856	72,836	62,216	62,216
522.18-00	Travel and Meetings	23,201	15,339	1,520	1,193	1,193
522.19-00	Mileage	226-	0	250	500	500
522.20-00	Training Expense	46,638	67,831	38,410	40,638	40,638
522.22-00	Office Equipment O & M	1,651	2,212	3,101	2,221	2,221
522.23-00	Vehicle Operations/Maint	202,275	105,535	135,541	275,244	275,244
522.24-00	Memberships, Subscription	3,755	2,545	8,601	12,115	12,115
522.25-00	Maintenance Matls & Svcs	52,994	48,755	45,211	35,874	35,874
522.26-00	Other Equipment O & M	117,544	76,330	94,327	82,004	82,004
522.27-00	Small Tools	822	45	564	557	557
522.28-00	Safety Supplies	8,026	8,682	34,885	28,126	28,126
522.29-00	Other Materials Supplies	3,091	1,495	1,500	312	312
522.30-01	Dept Share of Insurance	154,239	163,543	118,718	135,103	135,103
522.32-00	Vehicle Replacement Fee	240,000	0	0	0	0
522.38-00	Support Services	228,298	268,387	230,785	231,079	231,079
522.46-00	Computer Replacement Chrg	34,362	0	0	0	0
Supplies and Services		1,326,950	947,803	935,480	1,018,731	1,018,731
523.43-00	Machinery/Equipment	13,960	0	0	0	0
Property		13,960	0	0	0	0
525.92-70	Interdept DSC-Fleet	2,257	1,310	0	0	0
Inderdepartmental		2,257	1,310	0	0	0

001-0901 Fire

ACCT. NO.	ACCOUNT DESCRIPTION	ACTUAL 2008-09	ACTUAL 2009-10	FINAL BUDGET 2010-11	CITY MGR. RECOM. 2011-12	COUNCIL APPROVAL 2011-12
627.65-00	Capital Imp. Projects	19,823	0	0	0	0
Capital Outlay		19,823	0	0	0	0
**	Fire	9,454,227	8,036,347	8,245,868	8,295,479	8,374,861

EXPENSES	Actual 2008-09	Actual 2009-10	Final Budget 2010-11	City Mgr. Recom. 2011-12	Council Approval 2011-12
Personnel Expenses	1,546,263	1,852,601	1,873,236	1,488,754	1,488,239
Supplies and Services	402,413	485,431	510,424	455,260	455,260
Debt Service	0	0	0	0	0
Acquisitions	0	0	0	0	0
Capital Improvements	0	0	0	0	0
TOTAL	1,948,676	2,338,032	2,383,660	1,944,014	1,943,499

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FINANCING SOURCES	Actual 2008-09	Actual 2009-10	Final Budget 2010-11	Estimated 2011-12
Special Fire Dept Serv	171,674	19,809	20,000	20,000
PERS-EE Share 3% at 50	43,202	53,863	50,490	56,582
Other Revenues	1,733,800	2,264,360	2,313,170	1,866,917
TOTAL	1,948,676	2,338,032	2,383,660	1,943,499

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PERSONNEL — Number of Positions

Classification	Funded In Budget 2010-11	City Mgr. Recom. 2011-12	Council Approval
Fire Division Chief	1.00		
Fire Captain	3.00	3.00	3.00
Firefighter	12.00	9.00	9.00
TOTAL	16.00	12.00	12.00

061-0926 Measure "C" Fire

ACCT. NO.	ACCOUNT DESCRIPTION	ACTUAL 2008-09	ACTUAL 2009-10	FINAL BUDGET 2010-11	CITY MGR. RECOM. 2011-12	COUNCIL APPROVAL 2011-12
521.01-00	Regular Salaries	859,474	1,050,864	1,064,517	794,720	794,720
521.04-01	Regular Overtime	54,765	94,621	117,422	96,459	96,459
521.04-03	OES Contingency	55,340	15,249	20,000	20,000	20,000
521.10-01	Holiday Pay	41,388	51,736	55,630	39,367	39,367
521.10-05	Retirement PERS	247,820	305,775	293,350	249,403	249,403
521.10-06	Social Security-OASDI	60,588	73,887	76,726	59,802	59,802
521.10-07	Social Security-Medicare	14,951	17,815	18,524	14,108	14,108
521.10-08	State Unemployment	2,246	2,283	0	23,400	23,400
521.10-12	Workers Compensation	1,754	5,946	18,288	22,778	22,263
521.10-14	Clothing Allowance	18,168	17,284	21,946	15,912	15,912
521.10-18	Management Physicals	0	0	175	0	0
521.10-19	Acting Pay	871	3,641	4,864	0	0
521.10-20	Earned Benefit	7,591	4,547	3,886	0	0
521.10-31	Education Incentitive Pay	4,952	6,953	5,401	5,401	5,401
521.10-32	Cash Back-Biweekly Allow	18	0	0	0	0
521.10-33	Core Allowance	170,071	160,939	172,507	147,404	147,404
521.10-35	Post Employment Benefits	6,266	41,061	0	0	0
Personnel Services		1,546,263	1,852,601	1,873,236	1,488,754	1,488,239
522.11-00	Utilities	0	0	3,886	19,207	19,207
522.12-00	Telephone	0	0	10,737	5,111	5,111
522.13-00	Postage	0	0	1,072	573	573
522.15-00	Office Supplies	0	0	1,072	1,873	1,873
522.16-00	Printing	0	0	1,042	675	675
522.17-00	Professional Services	2,339	1,137	11,332	14,932	14,932
522.18-00	Travel and Meetings	0	0	978	9,753	9,753
522.20-00	Training Expense	0	0	10,551	11,468	11,468
522.22-00	Office Equipment O & M	0	0	683	533	533
522.23-00	Vehicle Operations/Maint	7,195	3,754	4,822	7,191	7,191
522.24-00	Memberships, Subscription	0	0	2,442	322	322
522.25-00	Maintenance Matls & Svcs	0	0	4,057	8,610	8,610
522.26-00	Other Equipment O & M	0	0	4,057	19,681	19,681
522.27-00	Small Tools	0	0	188	134	134
522.28-00	Safety Supplies	0	7,993	10,465	6,750	6,750
522.29-00	Other Materials Supplies	0	0	330	75	75
522.30-01	Dept Share of Insurance	27,410	39,227	28,268	26,566	26,566
522.32-00	Vehicle Replacement Fee	5,911	5,911	0	0	0
522.38-00	Support Services	45,174	74,894	67,718	54,413	54,413
Supplies and Services		88,029	132,916	163,700	187,867	187,867
524.91-01	Adm Exp-City Manager	16,066	16,648	16,542	10,242	10,242
524.91-02	Adm Exp-City Attorney	6,623	2,788	1,487	24	24
524.91-09	Adm Exp-Finance	37,424	42,555	49,669	38,430	38,430
524.91-10	Adm Exp-Purchasing	5,906	6,575	7,290	4,430	4,430
524.91-16	Adm Exp-City Council	5,169	7,367	8,227	4,980	4,980
524.91-18	Adm Exp-Fire Admin	243,196	276,582	263,509	209,287	209,287
Other		314,384	352,515	346,724	267,393	267,393
**	Measure "C" Fire	1,948,676	2,338,032	2,383,660	1,944,014	1,943,499

COMMUNITY FACILITIES DISTRICT
FUND NOS. 150, 155, 156, 157, 158 & 164-194
ACCOUNT NOS. 0911, 1164, 1024, 1137, & 1166

PROGRAM

In January 2004, the City Council adopted Resolution No. 2004-3, establishing Community Facilities District (CFD) 2003-2 (Services) and authorized levy of a Special Tax.

Fund 150 is used to account for the cost of annexing developments into the CFD, and Fund 155 is used to account for the costs to administer the districts. Funding comes from developers upon request to annex.

Funds 156, 157, 158 and 164-194 are used to account for certain authorized public services, including fire and police protection, parks maintenance, and landscape, storm drain, and flood control, that are likely to benefit the property. Funding comes from the annual special tax apportioned among the lots or parcels within the district.

Staffing details directly associated with Funds 156, 157 and 158 are displayed with Fire, Police and Parks Maintenance--the primary funding sources for those departments.

CFD-Public Safety Fire

EXPENSES	Actual 2008-09	Actual 2009-10	Final Budget 2010-11	City Mgr. Recom. 2011-12	Council Approval 2011-12
Personnel Expenses	261,941	188,555	293,145	185,191	175,925
Supplies and Services	171,086	52,380	89,241	110,338	119,604
Debt Service	0	0	0	0	0
Acquisitions	0	0	0	0	0
Capital Improvements	0	0	0	0	0
TOTAL	433,027	240,935	382,386	295,529	295,529

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FINANCING SOURCES	Actual 2008-09	Actual 2009-10	Final Budget 2010-11	Estimated 2011-12
Response Staffing-SAFER	49,102	7,900	1,600	0
Special Fire Dept Serv	25,924	0	5,000	0
PERS-EE Share 3% at 50	6,766	5,594	7,895	5,863
CFD-Bellevue Ranch East	55,849	53,894	57,072	58,831
CFD-Compass Pointe	45,914	37,224	36,007	38,008
CFD-Sandcastle	26,792	22,696	22,707	23,206
CFD-Bright Development	11,306	10,638	10,923	11,164
CFD-Merced Renaissance	7,805	6,281	6,137	6,522
CFD-Big Valley	712	715	613	753
CFD-Bellevue Ranch West	26,155	24,407	25,038	25,589
CFD-University Park	15,437	11,897	11,781	12,293
CFD-Tuscany	12,321	10,759	10,310	11,290
CFD-Provance	26,994	25,154	25,774	26,342
CFD-Alfarata Ranch	1,431	1,557	1,349	1,505
CFD-Franco	17,602	14,937	14,360	15,554
CFD-Cottages	7,195	6,124	5,523	5,770
CFD-Hartley Crossing	1,070	1,074	1,104	1,128
CFD-Crossing@River Oaks	1,431	1,437	1,472	1,379
CFD-Mohammed Apts	1,754	1,762	1,813	1,852
CFD-Sunnyview Apts	12,505	12,560	12,913	13,191
CFD-University Park II	6,440	6,301	6,132	6,393
CFD-Moraga	4,549	4,569	4,170	4,512
CFD-Mission Ranch	595	597	612	626
CFD-Cypress Terrace East	1,887	1,895	1,962	1,505
CFD-Meadows	1,675	1,562	1,594	1,630
CFD-Meadows #2-Area 28	838	1,322	1,226	1,253
CFD-Paseo-Area 29	714	718	736	752
Other Revenues	62,264	32,639-	106,563	18,618
TOTAL	433,027	240,935	382,386	295,529

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PERSONNEL — Number of Positions

Classification	Funded In Budget 2010-11	City Mgr. Recom. 2011-12	Council Approval
Fire Captain		1.00	1.00
Firefighter	3.00		
TOTAL	3.00	1.00	1.00

156-0911 CFD-Public Safety Fire

ACCT. NO.	ACCOUNT DESCRIPTION	ACTUAL 2008-09	ACTUAL 2009-10	FINAL BUDGET 2010-11	CITY MGR. RECOM. 2011-12	COUNCIL APPROVAL 2011-12
521.01-00	Regular Salaries	123,687	112,115	166,456	81,288	81,288
521.04-01	Regular Overtime	5,924	7,100	11,506	16,047	16,047
521.04-03	OES Contingency	5,059	0	5,000	5,000	5,000
521.10-01	Holiday Pay	7,729	5,575	9,103	5,538	5,538
521.10-05	Retirement PERS	36,326	32,678	45,987	25,842	25,842
521.10-06	Social Security-OASDI	9,003	7,849	12,003	7,237	6,707
521.10-07	Social Security-Medicare	2,106	1,836	2,807	1,720	1,588
521.10-08	State Unemployment	389	286	0	11,700	11,700
521.10-12	Workers Compensation	931	738	3,125	1,397	1,354
521.10-14	Clothing Allowance	2,445	2,469	3,704	1,235	1,235
521.10-19	Acting Pay	0	61	131	0	0
521.10-20	Earned Benefit	0	0	0	8,561	0
521.10-31	Education Incentitive Pay	1,260	540	900	1,800	1,800
521.10-33	Core Allowance	64,228	12,940	32,423	17,826	17,826
521.10-35	Post Employment Benefits	2,854	4,368	0	0	0
Personnel Services		261,941	188,555	293,145	185,191	175,925
522.11-00	Utilities	0	0	529	2,018	2,018
522.12-00	Telephone	0	0	1,465	639	639
522.13-00	Postage	0	0	180	72	72
522.15-00	Office Supplies	0	0	330	350	350
522.16-00	Printing	0	0	107	84	84
522.17-00	Professional Services	714	0	1,791	1,866	1,866
522.18-00	Travel and Meetings	0	0	46	36	36
522.20-00	Training Expense	0	0	1,439	1,219	1,219
522.22-00	Office Equipment O & M	0	0	94	67	67
522.24-00	Memberships, Subscription	0	0	333	40	40
522.25-00	Maintenance Matls & Svcs	0	0	2,031	1,076	1,076
522.26-00	Other Equipment O & M	0	0	4,331	2,460	2,460
522.27-00	Small Tools	0	0	23	17	17
522.28-00	Safety Supplies	0	0	3,970	844	844
522.29-00	Other Materials Supplies	0	0	45	9	9
522.30-01	Dept Share of Insurance	14,759	4,904	5,190	2,210	2,210
522.34-00	Contingency Reserve	0	0	0	71,208	80,474
522.38-00	Support Services	22,130	7,972	12,129	5,972	5,972
Supplies and Services		37,603	12,876	34,033	90,187	99,453
524.91-18	Adm Exp-Fire Admin	130,952	36,878	52,702	17,441	17,441
Other		130,952	36,878	52,702	17,441	17,441
525.92-01	Interdept DSC-General Fnd	2,531	2,626	2,506	2,710	2,710
Inderdepartmental		2,531	2,626	2,506	2,710	2,710
**	CFD-Public Safety Fire	433,027	240,935	382,386	295,529	295,529

Fire Station-CIP Fund

E X P E N S E S	Actual 2008-09	Actual 2009-10	Final Budget 2010-11	City Mgr. Recom. 2011-12	Council Approval 2011-12
Personnel Expenses	0	0	0	0	0
Supplies and Services	0	0	0	0	0
Debt Service	0	0	0	0	0
Acquisitions	0	0	0	0	0
Capital Improvements	0	0	950,105	950,021	950,021
TOTAL	0	0	950,105	950,021	950,021

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F I N A N C I N G S O U R C E S	Actual 2008-09	Actual 2009-10	Final Budget 2010-11	Estimated 2011-12
Investment Earnings	2	2	0	0
Trsf-Facilities Fire(056)	0	0	950,000	949,916
Other Revenues	2-	2-	105	105
TOTAL	0	0	950,105	950,021

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449-0901 Fire Station-CIP Fund ACCT. NO. ACCOUNT DESCRIPTION	ACTUAL 2008-09	ACTUAL 2009-10	FINAL BUDGET 2010-11	CITY MGR. RECOM. 2011-12	COUNCIL APPROVAL 2011-12
647.65-00 Capital Imp. Projects	0	0	950,105	950,021	950,021
Capital Outlay	0	0	950,105	950,021	950,021
** Fire Station-CIP Fund	0	0	950,105	950,021	950,021

FUND NOS. 001, 061, 156 & 449
ACCOUNT NOS. 0901-908, 0911, 0926

FIRE

04-03 Estimated overtime eligible for reimbursement from State Office of Emergency Services

13-00 Includes postage for fire prevention activities.

16-00 Printing of public education and informational brochures, training materials, inspection forms, incident cards, weed abatement material, administrative forms, and permit forms.

17-00 Class B driver's license physicals, film processing, administrative awards, materials for public education program, software maintenance contracts, cleaning of sleeping bags, map reproduction, fire alarm test, and medical / technical ongoing certifications.

18-00 California Fire Chiefs Annual Conference; California Chiefs Quarterly Meeting; Training Officers Meeting; Fresno Training Symposium; Central Valley Chiefs Meeting; Central and Northern Area Fire Equipment Research; County Chiefs Meeting; City and County Meetings; Public Education Workshop; National Fire Academy Training; State Fire Academy Training; Breathing Apparatus Certification; EMT Instructor Development; Oil and FAA Flammable Liquids; CSTI Haz Mat Re-certification; Heavy Rescue/Rope Training, California Conference of Arson Investigators; Administrative Fire Services Section Workshop; San Joaquin Valley Employment Relations Consortium; Disease Prevention Class; FDIC West Instructor Conference; California Fire Chiefs Workshop; State Fire Training; and travel expenses associated with training in Line 20-00 below

20-00 National and State Fire Academy Certification courses; Advanced Officers training; Breathing Apparatus Technical School; Officer Development; Flammable Liquids Fire School; Nor-Cal Training Officers; CPR/EMT Instructors; Hazardous Material Instructor and Command Training; Heavy Rescue; Fire and Arson Investigation; California Conference of Arson Investigators; Fresno Training Symposium; Fire Rescue West; Seismic Education Training; Disease Prevention; Administrative Fire Services Workshop, FDIC West, Citywide management team building workshop; public education workshops; and tuition reimbursement.

FIRE (continued)

24-00 Memberships: International Association of Fire Chiefs; California Fire Chiefs Association; National Fire Protection Association; Central Valley Fire Chiefs Association; Society of Fire Service Instructors; Northern California Training Officers Association; Northern California Fire Prevention Officers; California Fire Chiefs Training Section; Fire Equipment Manufacturers Research; Conference of Arson Investigators; Fire Prevention Officers; Merced County Hispanic Network; FDSOA; California Disaster Committee; Administrative Fire Services Section

Subscriptions: Fire Engineering; American Fire Journal; Fire Chief; Hazardous Material Library Updates; Training Books; International Society of Fire Service Inst.; West Group; Fire Code Subscription Service; California Code of Regulations Updates; and Uniform Fire Code Inspection Guides

25-00 Materials and supplies for station cleaning and repair, - i.e. disposable supplies, replacement items, air conditioning repair, pest control, roof maintenance, door maintenance.

26-00 Radio service maintenance agreements, hydro testing, defibrillator maintenance, breathing apparatus repair and maintenance, paint for hydrants, hose and nozzle repair kits, foam, emergency medical aid and rescue equipment, investigations kits, hazardous materials program supplies, maps, fire extinguishers, ladder testing, rescue equipment maintenance, AIM gas detectors and maintenance, fire prevention equipment (smoke, propane, maintenance of trailer, maintenance of robot), pump testing equipment, servicing of all fire extinguishers, permits for fuel, absorbent for leaks, chain saws and basic equipment supplies.

27-00 Hand tools with expected life of less than one year used at all stations

28-00 Fire fighter safety and mutual aid gear -- helmets, turnouts, protective hoods, medical gloves, leather gloves, safety glasses, PBI hoods, band aids, gauze, and boots

29-00 Badges and uniform accessories, rehabilitation supplies- food/drinks at prolonged emergency scenes

MERCED POLICE DEPARTMENT
FUND NOS. 001, 013, 035, 050, 061, 157, & 451
ACCOUNT NOS. 1001-09, 1013-16, & 1023, 1024, 1025, 1026

DESCRIPTION

The Merced Police Department is composed of sworn and civilian employees that deliver a full range of law enforcement services to the community. The department is deployed into three divisions, Administration, Investigations and Operations. These divisions provide equal service to the three police areas, which are defined by geographical landmarks. Each area, North, Central and South, has distinct characteristics, which differentiate the way we police that particular area. In addition to the officers assigned to each area, the department maintains a Street Crime Unit and Gang Violence Suppression Unit, which act as resources to address acute or chronic problems specific to each area. The individual areas share many common traits and characteristics, which bind them with the other areas and standardize overall operations.

VISION

To be a trusted professional organization, renowned for exceptional, ethical, service committed to the communities within Merced.

MISSION

In order to accomplish our Vision, the Merced Police Department will:

- Provide professional services through honest, ethical, fair and consistent practices.
- Develop quality employees through appropriate education and training.
- Enhance the provision of life and property protection, utilizing advanced technology.
- Encourage and participate in open communications with the communities we serve.

SERVICES TO BE PROVIDED

Within budget constraints continue existing citywide crime reduction programs, which include prevention, enforcement and investigation.

CRIME REDUCTION

- ◊ Continue citywide traffic accident reduction programs, which include prevention and enforcement activities.
- ◊ Reduce the number of injury and fatal collisions in the city through increased patrol and enforcement in areas with a high number of collisions.
- ◊ Reduce Part I Crimes in targeted areas. The department will continue to use statistical information to identify target areas and establish Neighborhood Watch programs and crime prevention methods in those targeted areas using the media, print, radio and television.
- ◊ Maintain investigations of Hi- Tech Crimes including those crimes involving computerized evidence like cell phones, computers, cameras, etc. and continue to provide investigative services to the City of Merced and other local agencies.

CRIME PREVENTION

- ◊ Continue our existing Community Based Policing and Problem Solving techniques in the neighborhoods and with community groups.
- ◊ Continue to support existing Neighborhood Watch Programs in each policing district and implement Safe Streets where and when appropriate.
- ◊ Continue graffiti abatement working in close harmony with Environmental Compliance Resources (E.C.R.).
- ◊ Continue our Graffiti/Attendance program to enhance our relationship with the schools, Juvenile Probation and the District Attorney to reduce the incidence of graffiti and the prosecution of those guilty of applying graffiti.
- ◊ Continue to work, through community groups and the media, to keep citizens informed of Homeland Security issues.
- ◊ Conduct a Citizens Police Academy to educate the citizens about the nature of law enforcement work and their police department.
- ◊ Continue to participate in Merced Community Violence Intervention Prevention (COMVIP) Task Force by conducting gang education and awareness presentations at local schools and community locations and by partnering on grant applications to secure funding to provide programs which offer alternative activities for children and anti-gang education for families. Presentations will be reduced according to staffing limitations.

ENFORCEMENT

- ◊ The Gang Violence Suppression Unit will continue its efforts to reduce gang related crime through vigorous enforcement activities.
- ◊ Through Grant funding, we will conduct (6) AVOID the 11/DUI checkpoints and (30) additional DUI saturation patrols in a continued effort to impound vehicles being driven by DUI drivers and those with suspended or revoked drivers licenses.

SERVICES THAT DO NOT FIT INTO THE BUDGET

- ◊ North Area Sub-Station – We will relocate personnel to Central Area Station therefore, calls for service to the North district may expect longer response times. This move will increase traffic through the Central Area Station and increase parking congestion around the building where parking options are already limited.
- ◊ School Resource Officers Assigned to School Sites – With severe staffing reductions, middle school resource officers must be reassigned to patrol. Patrol officers will be responding to calls for service at middle school sites and not being on site will create longer response times.
- ◊ Traffic Division – the Traffic Division will no longer focus solely on traffic violations, speed enforcement, accidents and DUI enforcement etc. In order to ensure an acceptable level of service to the community, the unit must be absorbed into patrol and will be required to perform more generalized public safety duties.
- ◊ Gang Awareness and Prevention presentations at city schools and community meetings will be reduced to what staffing levels allow.
- ◊ Community demonstrations of specialty units like Bomb, SWAT and K-9 will be reduced significantly in an effort to conserve supplies, ammunition and officer overtime costs.

2011-2012 BUDGET HIGHLIGHTS

Mandated budget cuts the last two fiscal years demanded cost reductions in every area possible. No acquisitions were authorized or requested and we reduced goods and services to the minimum levels necessary to function. Travel and training was reduced to only that which is P.O.S.T. mandated or necessary to retain certifications.

POLICE

In an effort to further reduce costs for the 2011-2012 fiscal year, we have examined the overall organizational structure both vertically and horizontally. We continue to assess the possibility of realignments, elimination of functions, the possibility of contracting out functions, changes in policies and standard operating procedures and changes in our business model to recover revenue and reduce costs.

With a mandated 15% budget reduction for fiscal year 2011-2012, and our operating costs already cut to true levels, we will be forced to reduce personnel significantly. It will be necessary to return Traffic Officers, School Resource and Gang Intervention Officers to Patrol Operations in order to meet the minimum staffing levels necessary to maintain an acceptable level of service to the community. Investigations, Animal Control, Records, Communications and Gang Violence Suppression divisions will all be tasked to maintain acceptable levels of service with the same or fewer personnel as the previous fiscal years.

We will continue to support programs like Neighborhood Watch and other community programs will be serviced to the maximum level possible with reduced staffing.

The department will continue to work diligently to maintain its current level of service with fewer personnel and on a budget of what we have determined to be our true operating costs. We will continue to restructure the department in an effort to maximize our efficiency using fewer employees and retention of our remaining personnel will continue to be a high priority.

EXPENSES	Actual 2008-09	Actual 2009-10	Final Budget 2010-11	City Mgr. Recom. 2011-12	Council Approval 2011-12
Personnel Expenses	14,873,126	14,051,839	14,491,453	12,610,639	13,601,930
Supplies and Services	3,494,544	2,420,411	2,539,724	2,922,726	3,042,722
Debt Service	0	0	0	0	0
Acquisitions	79,801	99,046	35,070	146,112	146,112
Capital Improvements	55,261	1,107,079	31,387	0	0
* Undefined *	0	5,000	10,000	5,000	5,000
TOTAL	18,502,732	17,683,375	17,107,634	15,684,477	16,795,764

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FINANCING SOURCES	Actual 2008-09	Actual 2009-10	Final Budget 2010-11	Estimated 2011-12
Animal License	22,973	26,524	24,650	24,220
Bicycle License	608	236	300	300
Other Federal Grants	112,464	472,760	602,009	711,763
P.O.S.T. Reimbursement	83,378	20,596	30,000	14,000
Traffic Safety	123,715	230,272	149,498	91,459
Other State Grants	0	262,759	0	45,400
BJA-Bulletproof Vest Grnt	13,554	2,828	7,698	5,370
Cost Recovery	62,424	81,405	65,000	71,900
Acc. and Police Reports	3,506	3,614	3,500	3,500
Release Fees Class I	47,895	49,452	45,000	49,000
Release Fees Class III	65,442	60,264	65,000	63,000
PERS-EE Share 3% at 50	322,091	300,643	276,500	270,103
PERS-EE Share 2.5% @ 55	53,370	50,151	50,022	50,248
Criminal Fines	72,323	154,396	60,000	114,000
Parking Fines	500,971	405,532	432,000	325,000
Veh.Code Fines-Traf.Safty	216,258	146,975	130,000	151,000
Investment Earnings	1,050	3,454	0	0
Equipment Rental	230	180	340	250
Unclassified	7,669	7,958	0	0
School Police Officer	160,409	224,133	217,927	345,027
Reimb Special DeptExpense	270,118	9,823	0	30,668
Valley High School-PD Ofc	68,014	81,054	98,000	143,077
Animal Control Services	7,366	4,743	10,000	6,000
Contributions	0	810	500	500
Sale of Equipment	8,763	11,573	8,750	8,500
Adm Reimb-CFD Public Safy	48,905	50,501	41,467	28,872
Adm Reimb-Measure C- PD	244,526	286,174	234,978	156,392
Other Revenues	15,984,710	14,734,565	14,554,495	14,086,215
TOTAL	18,502,732	17,683,375	17,107,634	16,795,764

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PERSONNEL — Number of Positions

Classification	Funded In Budget 2010-11	City Mgr. Recom. 2011-12	Council Approval
Police Chief	1.00	1.00	1.00
Police Commander	1.00		

PERSONNEL

Number of Positions

Classification	Funded In Budget 2010-11	City Mgr. Recom. 2011-12	Council Approval
Police Sergeant	8.00	8.00	8.00
Police Lieutenant	3.00	3.00	3.00
Police Officer/Sr/Trainee	60.00	45.75	54.47
Parking Enforce. Officer I/II	2.00	2.00	2.00
Secretary III - Police	1.00	1.00	1.00
Police Records Spvr.	1.00	1.00	1.00
Police Records Clerk I/II	10.00	8.00	8.00
Crime Analyst	1.00	1.00	1.00
Supvg. Police Dispatcher	1.00	1.00	1.00
Lead Dispatcher	3.00	2.00	2.00
Dispatcher I/II	10.00	11.00	11.00
Community Service Officer	4.00	3.00	3.00
Police Community Aide	2.00		
Animal Control Officer	1.00	1.00	1.00
TOTAL	109.00	88.75	97.47

001-1001 Police-Administration

ACCT. NO.	ACCOUNT DESCRIPTION	ACTUAL 2008-09	ACTUAL 2009-10	FINAL BUDGET 2010-11	CITY MGR. RECOM. 2011-12	COUNCIL APPROVAL 2011-12
521.01-00	Regular Salaries	8,288,998	7,740,920	7,525,367	6,211,156	6,794,196
521.03-00	Extra Help	48,511	41,829	55,816	22,791	66,423
521.04-01	Regular Overtime	659,685	627,299	772,800	703,662	703,662
521.04-02	Overtime-Court Appearance	69,431	48,218	71,700	71,000	71,000
521.10-01	Holiday Pay	207,322	192,728	214,396	152,991	152,991
521.10-02	Unused Sick Leave	31,082	26,983	34,863	29,711	29,711
521.10-04	Investigative Service Pay	67,332	67,486	67,673	67,673	67,673
521.10-05	Retirement PERS	2,132,084	2,001,867	1,921,554	1,797,994	1,984,848
521.10-06	Social Security-OASDI	585,829	549,852	565,449	474,187	512,303
521.10-07	Social Security-Medicare	142,670	133,618	134,272	113,281	122,829
521.10-08	State Unemployment	22,162	26,856	114,299	165,913	106,621
521.10-12	Workers Compensation	28,990	115,854	468,965	445,292	454,345
521.10-13	WC ContinuingDeathBenefit	34,129	40,266	40,000	40,000	40,000
521.10-14	Clothing Allowance	174,084	157,448	152,281	124,826	139,180
521.10-17	Stand By Pay	31,049	24,210	31,500	31,500	31,500
521.10-18	Management Physicals	0	0	1,715	0	0
521.10-20	Earned Benefit	351,376	418,993	358,317	344,037	344,037
521.10-21	Bilingual Pay Program	1,221	1,773	3,000	2,400	2,400
521.10-22	Field Trning Officer Pay	26,949	22,358	18,979	18,979	18,979
521.10-25	SWAT/Bomb Unit Pay	18,349	16,857	17,355	9,834	12,867
521.10-27	PTS Plan FICA Alternative	630	543	726	296	863
521.10-28	Defensive Tactics Instruc	6,355	5,397	6,524	4,696	4,696
521.10-29	Canine Handlers	17,854	21,595	22,862	5,670	11,482
521.10-30	Crime Scene Resp Team Pay	6,287	7,659	6,751	3,926	6,689
521.10-31	Education Incentitive Pay	31,266	40,364	45,599	40,200	45,000
521.10-32	Cash Back-Biweekly Allow	4,379	2,358	26	0	0
521.10-33	Core Allowance	1,815,739	1,407,689	1,529,626	1,382,041	1,531,052
521.10-34	Cash Back-Coverage Waiver	5,021	343	0	0	0
521.10-35	Post Employment Benefits	64,342	310,476	309,038	346,583	346,583
Personnel Services		14,873,126	14,051,839	14,491,453	12,610,639	13,601,930
522.11-00	Utilities	115,369	109,705	113,800	95,937	95,937
522.12-00	Telephone	99,684	114,354	135,200	117,974	117,974
522.13-00	Postage	11,794	10,790	13,100	13,100	13,100
522.14-00	Advertising	0	140	320	320	320
522.15-00	Office Supplies	43,663	31,942	30,000	30,000	30,000
522.16-00	Printing	12,658	9,018	10,300	10,300	10,300
522.17-00	Professional Services	280,400	267,437	341,688	383,300	383,300
522.18-00	Travel and Meetings	90,345	57,156	57,062	50,572	50,572
522.20-00	Training Expense	24,691	11,366	13,299	9,152	9,152
522.21-00	Rents/Leases	128,004	131,607	135,538	95,525	95,525
522.22-00	Office Equipment O & M	115,678	118,413	123,150	130,734	130,734
522.23-00	Vehicle Operations/Maint	564,280	282,417	353,397	458,348	480,348
522.24-00	Memberships, Subscription	10,487	6,986	11,200	45,589	45,589
522.25-00	Maintenance Matls & Svcs	10,228	7,444	11,800	8,250	9,250
522.26-00	Other Equipment O & M	31,829	39,911	44,333	37,942	37,942
522.28-00	Safety Supplies	2,290	1,718	4,800	4,800	4,800
522.29-00	Other Materials Supplies	223,956	133,841	197,888	351,691	371,691
522.30-01	Dept Share of Insurance	322,506	325,409	246,262	417,232	417,232
522.32-00	Vehicle Replacement Fee	566,892	0	0	0	76,996
522.38-00	Support Services	514,504	604,058	528,119	475,263	475,263
522.45-00	Facilities Maint Charge	161,771	156,699	168,468	186,697	186,697
522.46-00	Computer Replacement Chrg	163,515	0	0	0	0
Supplies and Services		3,494,544	2,420,411	2,539,724	2,922,726	3,042,722

001-1001 Police-Administration

ACCT. NO.	ACCOUNT DESCRIPTION	ACTUAL 2008-09	ACTUAL 2009-10	FINAL BUDGET 2010-11	CITY MGR. RECOM. 2011-12	COUNCIL APPROVAL 2011-12
523.43-00	Machinery/Equipment	79,801	99,046	35,070	146,112	146,112
Property		79,801	99,046	35,070	146,112	146,112
627.65-00	Capital Imp. Projects	55,261	1,107,079	31,387	0	0
Capital Outlay		55,261	1,107,079	31,387	0	0
908.93-17	Trsf-Development Svc(017)	0	5,000	10,000	5,000	5,000
Other		0	5,000	10,000	5,000	5,000
**	Police-Administration	18,502,732	17,683,375	17,107,634	15,684,477	16,795,764

MEASURE "C" FUND-PUBLIC SAFETY, POLICE
FUND NO. 061
ACCOUNT NO. 1026

PROGRAM

Measure C Fund accounts for one-half cent new transactions and use taxes effective April 1, 2006. The Measure was approved by area voters. Account Number 1026 is used for the Police Department related expenditures from the revenues.

EXPENSES	Actual 2008-09	Actual 2009-10	Final Budget 2010-11	City Mgr. Recom. 2011-12	Council Approval 2011-12
Personnel Expenses	2,372,439	2,496,506	2,630,009	2,386,631	2,486,512
Supplies and Services	663,739	739,996	502,479	491,253	491,253
Debt Service	0	0	0	0	0
Acquisitions	4,432	0	0	0	0
Capital Improvements	0	0	0	0	0
TOTAL	3,040,610	3,236,502	3,132,488	2,877,884	2,977,765

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FINANCING SOURCES	Actual 2008-09	Actual 2009-10	Final Budget 2010-11	Estimated 2011-12
PERS-EE Share 3% at 50	58,401	69,853	66,436	65,334
PERS-EE Share 2.5% @ 55	2,014	2,153	2,228	2,281
Other Revenues	2,980,195	3,164,496	3,063,824	2,910,150
TOTAL	3,040,610	3,236,502	3,132,488	2,977,765

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PERSONNEL — Number of Positions

Classification	Funded In Budget 2010-11	City Mgr. Recom. 2011-12	Council Approval
Police Lieutenant	2.00	2.00	2.00
Police Sergeant	3.00	3.00	3.00
Police Officer/Sr/Trainee	13.50	9.25	10.53
Police Records Clerk I/II	2.00	2.00	2.00
TOTAL	20.50	16.25	17.53

061-1026 Measure "C" - Police

ACCT. NO.	ACCOUNT DESCRIPTION	ACTUAL 2008-09	ACTUAL 2009-10	FINAL BUDGET 2010-11	CITY MGR. RECOM. 2011-12	COUNCIL APPROVAL 2011-12
521.01-00	Regular Salaries	1,277,203	1,460,240	1,476,220	1,245,797	1,333,786
521.03-00	Extra Help	132,575	0	0	0	0
521.04-01	Regular Overtime	89,144	62,462	82,041	80,000	80,000
521.04-02	Overtime-Court Appearance	8,766	7,647	13,228	13,228	13,228
521.10-01	Holiday Pay	37,285	38,581	54,195	39,850	39,850
521.10-02	Unused Sick Leave	0	5,726	6,577	6,915	6,915
521.10-05	Retirement PERS	349,063	400,572	396,155	379,696	407,583
521.10-06	Social Security-OASDI	88,002	97,972	102,604	89,722	95,382
521.10-07	Social Security-Medicare	23,602	23,559	24,258	21,392	22,716
521.10-08	State Unemployment	4,078	3,302	49,667	44,223	0
521.10-12	Workers Compensation	3,494	18,601	63,226	79,896	81,038
521.10-14	Clothing Allowance	45,860	30,206	30,206	23,210	25,317
521.10-17	Stand By Pay	607	234	1,000	1,000	1,000
521.10-18	Management Physicals	0	0	350	0	0
521.10-20	Earned Benefit	39,864	43,076	25,000	47,332	47,332
521.10-21	Bilingual Pay Program	0	0	600	600	600
521.10-25	SWAT/Bomb Unit Pay	0	1,805	1,993	3,712	3,712
521.10-27	PTS Plan FICA Alternative	1,794	0	0	0	0
521.10-28	Defensive Tactics Instruc	0	0	0	1,882	1,882
521.10-29	Canine Handlers	2,700	900	0	8,870	8,870
521.10-30	Crime Scene Resp Team Pay	1,433	657	0	2,079	2,079
521.10-31	Education Incentitive Pay	2,330	9,081	7,200	6,600	7,800
521.10-32	Cash Back-Biweekly Allow	392	350	0	0	0
521.10-33	Core Allowance	254,832	234,423	270,144	261,841	278,636
521.10-35	Post Employment Benefits	9,415	57,112	25,345	28,786	28,786
Personnel Services		2,372,439	2,496,506	2,630,009	2,386,631	2,486,512
522.17-00	Professional Services	3,573	1,612	4,075	4,075	4,075
522.18-00	Travel and Meetings	13,470	2,730	5,000	0	0
522.20-00	Training Expense	7,709	0	0	0	0
522.23-00	Vehicle Operations/Maint	56,551	29,505	4,057	125,359	125,359
522.28-00	Safety Supplies	1,136	418	1,000	1,000	1,000
522.29-00	Other Materials Supplies	5,680	5,191	4,056	3,000	3,000
522.30-01	Dept Share of Insurance	45,630	58,412	41,630	36,423	36,423
522.32-00	Vehicle Replacement Fee	109,253	125,440	0	0	0
522.38-00	Support Services	74,438	111,438	97,714	85,176	85,176
522.45-00	Facilities Maint Charge	619	493	585	629	629
522.46-00	Computer Replacement Chrg	0	17,238	0	0	0
Supplies and Services		318,059	352,477	158,117	255,662	255,662
523.43-00	Machinery/Equipment	4,432	0	0	0	0
Property		4,432	0	0	0	0
524.91-01	Adm Exp-City Manager	22,829	22,220	21,744	13,960	13,960
524.91-02	Adm Exp-City Attorney	9,411	3,721	1,955	32	32
524.91-09	Adm Exp-Finance	53,177	56,796	65,288	52,381	52,381
524.91-10	Adm Exp-Purchasing	8,392	8,776	9,582	6,038	6,038
524.91-16	Adm Exp-City Council	7,345	9,832	10,815	6,788	6,788
524.91-17	Adm Exp-Police Admin	244,526	286,174	234,978	156,392	156,392
Other		345,680	387,519	344,362	235,591	235,591
**	Measure "C" - Police	3,040,610	3,236,502	3,132,488	2,877,884	2,977,765

COMMUNITY FACILITIES DISTRICT
FUND NOS. 150, 155, 156, 157, 158 & 164-194
ACCOUNT NOS. 0911, 1164, 1024, 1137, & 1166

PROGRAM

In January 2004, the City Council adopted Resolution No. 2004-3, establishing Community Facilities District (CFD) 2003-2 (Services) and authorized levy of a Special Tax.

Fund 150 is used to account for the cost of annexing developments into the CFD, and Fund 155 is used to account for the costs to administer the districts. Funding comes from developers upon request to annex.

Funds 156, 157, 158 and 164-194 are used to account for certain authorized public services, including fire and police protection, parks maintenance, and landscape, storm drain, and flood control, that are likely to benefit the property. Funding comes from the annual special tax apportioned among the lots or parcels within the district.

Staffing details directly associated with Funds 156, 157 and 158 are displayed with Fire, Police and Parks Maintenance--the primary funding sources for those departments.

EXPENSES	Actual 2008-09	Actual 2009-10	Final Budget 2010-11	City Mgr. Recom. 2011-12	Council Approval 2011-12
Personnel Expenses	420,758	412,815	562,800	466,686	454,854
Supplies and Services	130,066	117,575	114,451	165,901	166,033
Debt Service	0	0	0	0	0
Acquisitions	1,108	0	0	0	0
Capital Improvements	0	0	0	0	0
TOTAL	551,932	530,390	677,251	632,587	620,887

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FINANCING SOURCES	Actual 2008-09	Actual 2009-10	Final Budget 2010-11	Estimated 2011-12
PERS-EE Share 3% at 50	11,076	11,446	16,111	14,962
CFD-Bellevue Ranch East	113,442	109,470	115,873	119,444
CFD-Compass Pointe	87,481	75,610	73,106	77,169
CFD-Sandcastle	60,199	46,100	46,101	47,116
CFD-Bright Development	22,965	21,609	22,178	22,666
CFD-Merced Renaissance	15,853	12,757	12,459	13,243
CFD-Big Valley	1,447	1,453	1,246	1,528
CFD-Bellevue Ranch West	53,126	49,576	50,834	51,954
CFD-University Park	31,356	24,166	23,923	24,958
CFD-Tuscany	25,026	21,854	20,930	22,922
CFD-Provance	54,831	51,092	52,330	53,482
CFD-Alfarata Ranch	2,907	3,163	2,741	3,056
CFD-Franco	35,753	30,340	29,156	31,579
CFD-Cottages	14,615	12,439	11,214	11,715
CFD-Hartley Crossing	2,172	2,182	2,241	2,291
CFD-Crossing@River Oaks	2,907	2,920	2,988	2,800
CFD-Mohammed Apts	3,563	3,579	3,681	3,762
CFD-Sunnyview Apts	25,401	25,512	26,217	26,781
CFD-University Park II	13,080	12,798	12,450	12,979
CFD-Moraga	9,240	9,281	8,466	9,162
CFD-Mission Ranch	1,208	1,214	1,245	1,273
CFD-Cypress Terrace East	3,832	3,849	3,984	3,054
CFD-Meadows	3,403	3,173	3,237	3,308
CFD-Meadows #2-Area 28	1,702	2,685	2,490	2,545
CFD-Paseo-Area 29	1,451	1,458	1,494	1,527
Other Revenues	46,104-	9,336-	130,556	55,611
TOTAL	551,932	530,390	677,251	620,887

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PERSONNEL — Number of Positions

Classification	Funded In Budget 2010-11	City Mgr. Recom. 2011-12	Council Approval
Police Lieutenant	1.00	1.00	1.00
Police Officer/Sr/Trainee	3.50	2.00	2.00
TOTAL	4.50	3.00	3.00

157-1024 CFD-Public Safety-Police

ACCT. NO.	ACCOUNT DESCRIPTION	ACTUAL 2008-09	ACTUAL 2009-10	FINAL BUDGET 2010-11	CITY MGR. RECOM. 2011-12	COUNCIL APPROVAL 2011-12
521.01-00	Regular Salaries	229,281	248,990	339,687	263,481	263,481
521.04-01	Regular Overtime	12,104	4,804	10,000	7,500	7,500
521.04-02	Overtime-Court Appearance	2,446	686	2,500	1,500	1,500
521.10-01	Holiday Pay	4,623	5,125	5,760	9,988	9,988
521.10-05	Retirement PERS	63,432	69,941	93,655	81,028	81,028
521.10-06	Social Security-OASDI	15,943	15,149	22,525	17,565	17,565
521.10-07	Social Security-Medicare	3,844	3,724	5,403	4,256	4,256
521.10-08	State Unemployment	540	464	0	17,550	5,850
521.10-12	Workers Compensation	406	995	4,977	10,593	10,461
521.10-14	Clothing Allowance	8,495	5,761	7,407	4,938	4,938
521.10-17	Stand By Pay	714	37-	0	0	0
521.10-18	Management Physicals	0	0	175	0	0
521.10-20	Earned Benefit	9,355	7,212	9,137	3,500	3,500
521.10-25	SWAT/Bomb Unit Pay	0	1,043	0	530	530
521.10-28	Defensive Tactics Instruc	0	1,033	0	0	0
521.10-29	Canine Handlers	0	0	0	3,054	3,054
521.10-30	Crime Scene Resp Team Pay	900	939	963	0	0
521.10-31	Education Incentitive Pay	0	2,411	1,200	0	0
521.10-32	Cash Back-Biweekly Allow	765	210	0	0	0
521.10-33	Core Allowance	65,710	35,156	59,411	41,203	41,203
521.10-35	Post Employment Benefits	2,200	9,209	0	0	0
Personnel Services		420,758	412,815	562,800	466,686	454,854
522.17-00	Professional Services	1,450	0	0	0	0
522.18-00	Travel and Meetings	3,320	0	0	0	0
522.20-00	Training Expense	1,324	0	0	0	0
522.23-00	Vehicle Operations/Maint	6,101	3,183	21,865	55,443	55,443
522.28-00	Safety Supplies	493	435	450	0	0
522.29-00	Other Materials Supplies	677	291	3,000	750	750
522.30-01	Dept Share of Insurance	10,459	9,087	8,677	6,757	6,757
522.32-00	Vehicle Replacement Fee	37,513	32,800	17,405	0	0
522.34-00	Contingency Reserve	0	0	0	54,223	54,355
522.38-00	Support Services	16,985	17,629	18,082	16,833	16,833
522.45-00	Facilities Maint Charge	308	245	292	313	313
522.46-00	Computer Replacement Chrg	0	778	707	0	0
Supplies and Services		78,630	64,448	70,478	134,319	134,451
523.43-00	Machinery/Equipment	1,108	0	0	0	0
Property		1,108	0	0	0	0
524.91-17	Adm Exp-Police Admin	48,905	50,501	41,467	28,872	28,872
Other		48,905	50,501	41,467	28,872	28,872
525.92-01	Interdept DSC-General Fnd	2,531	2,626	2,506	2,710	2,710
Inderdepartmental		2,531	2,626	2,506	2,710	2,710
**	CFD-Public Safety-Police	551,932	530,390	677,251	632,587	620,887

FUND NOS. 001, 013, 035, 050, 061, & 157
ACCOUNT NOS. 1001-1009, 1013-1014, 1016, 1024, 1025, 1026-1048

POLICE - OPERATIONS

12-00 Includes telephone lines, long distance service, cellular phones, line for satellite antenna, paging services, Internet access, AT&T Language Line, and computer data circuits.

13-00 Includes shipping evidence to laboratory, and shipping equipment to be repaired.

14-00 Advertising of legal notices and disposal of property and evidence.

17-00 Pre-employment polygraph and psychological examinations; Merced County psychological services for department members; lab work and testimony of expert witnesses, including processing of film, drug screens, and any special processing of evidence; hospital and medical expenses for any medical treatment prisoners or investigations may require; finger printing; transportation of prisoners arrested on warrants originating from Merced Police Department; fingerprint processing services provided by State of California; veterinary services to be provided to animals that are sick or injured as required by state statute and for Police K-9's and horses; alarm monitoring; technical support for computer software; credit checks; towing of vehicles for department investigations; film processing; animal control services, veterinarian services, licensing supplies, and pound fees; and department's share of citywide radio study.

18-00 Transportation, meals, and lodging associated with participation in California Chiefs of Police Association, California Conference of Arson Investigators, California Homicide Investigators Conference, California Narcotics Officers Conference, California Peace Officers Legal Update Conference, California Sexual Assault Investigators, California Traffic Safety Conference, California Warrant Officers Association, Legal Advice Association, National Emergency Number Association, Police Computer Software Users Conference, Prison Gang Task Force, State Records Supervisor Conference, and W.I.S.I.N. Conference, as well as with training activities described in Line 20-00 below.

POLICE – OPERATIONS (continued)

20-00 Registration, fees, and materials associated with instructional activities, including Advanced Officers Training, Team Building Workshop, Management and Supervisory Courses, CPOA Public Records Update, Instructors' Training for Defensive Tactics, Batons and Firearms, Bomb Seminar, Field Officer Training, Crime Prevention Seminar, Training Managers Seminar, Special Weapons and Tactics, Hostage Negotiations, Incident Command, Street Gangs, Polygraph, Canine Officers, Property/Evidence, Interview/Interrogation, Crime Analysis, Search Warrants, Explosive Breachers, Records Management, Communications Training Officer, Civilian Supervision, Complaint Dispatch, Computerized CLETS, and investigation of homicides, sexual assault, traffic collisions, arson, crime scene, officer-involved shooting, narcotics, as well as registration costs for regular and annual meetings detailed in Line 18-00 above.

21-00 Rental of postage meter, identi-kit for investigative composites, indoor range, pagers, and North station.

22-00 Maintenance for typewriters, transcribers, copiers, communications recording machine, teletype machines, state computer terminal, postage scale and meter, scanner, and New World Systems software for AS/400 computer.

24-00 Subscriptions:
West's Annotated California Codes Updates; CPOA Training Bulletin; Law Enforcement Legal Update Manual; Legislative Digest CPOA; Abridged Penal Codes; West's California Penal Codes; Polk Directories; Police Support Program Service; Journal of California Law Enforcement; Police Leadership Report; California Specific Laws; The Forensic Drug Advisor; PDR and PDR for Non-Prescription Drugs; Police Civil Liability Update; Police Misconduct Law and Litigation; Law Enforcement Legal Defense Manual; Achievement Theme Poster Service; Law Enforcement Legal Reporter; Merced County Times; Merced Sun-Star; penal and vehicle code books for offices; West's Annotated California Penal Codes/Updates; and Police Support Poster Program; books, tapes, and articles for library.

POLICE – OPERATIONS (continued)

Memberships:
Calif. Police Chiefs Association; International Police Chiefs Association; American Polygraph Association; Calif. Association of Polygraph Examiners; Calif. Law Enforcement Association of Records Supervisors; Calif. Law Enforcement Warrant Officers Association; Western States Canine Assoc.; Calif. Assoc. of Public Information Officers; Calif. Crime Prevention Officers Assoc.; Interagency Council; National Town Watch Assoc.; National Notary Assoc.; Computerized CLETS User Group; and California and National Emergency Number Associations

25-00 Maintenance for police facilities and firing range, including air conditioning/ heating system, elevator, fuel tank permit, electrical and plumbing repairs, key and lock repairs, glass replacement, and roof maintenance

26-00 Service contract with Mobile Communications for maintenance and repair of radio and base station complex as well as replacement and installation of parts for radios, burglar alarms, batteries for portable radios, AS/400 computer hardware modification, radar repair and calibration, and 24-hour dictaphone tapes

27-00 Tools used in investigations such as rakes, shovels, handsaws, and brooms

29-00 Neighborhood Watch signs, calendars, and other public information materials; general maintenance items, equipment, and food for police dogs and horses; ammunition, targets and cleaning supplies for weapons; replacement and original issue uniform items; lettering for vehicles; replacement tear gas, pepper spray, mace, etc.; purchase of narcotics and contraband and payments to informants; supplies and tools to include fingerprint supplies and casting materials; film for investigations; bicycle licenses; department inspection expenses; basic academy uniform supplies; summer youth program; safety patrol events; and monthly media presentations