

**THIS IS THE CITY OF MERCED'S PRELIMINARY DRAFT BUDGET FOR
FISCAL YEAR 2011-2012 (July 2011 – June 2012)**

The following material reflects the recommendation of the City Manager of the City of Merced for the City budget for Fiscal Year 2011-2012.

The City Council will study and consider the recommendations, and act to approve a final budget no later than June 30, 2011. (City Council action is scheduled for the regular Council meeting on June 20, 2011, pending further Council direction.)

Once the final budget is adopted by the City Council it will be posted on the Web site, and also will be available at the front counter.

HOW TO USE THE PRELIMINARY 2011-2012 BUDGET MATERIALS

Immediately following these instructions, this binder is organized with eight tabs, as explained below.

Tab 1 contains the City Manager's Budget Message.

Tab 2 contains the Chart of Accounts for all funds, departments, and divisions. This will be an important reference point in using this preliminary budget. In all sections of the preliminary budget, information appears in numerical order by fund number, then by division. This is a somewhat different order than the final document. For instance, all of the Public Works divisions are not together because some are General Fund and others are individual special revenue or enterprise funds.

Tab 3 contains financial summaries.

Tab 4 contains a complete set of fund balance sheets.

Tab 5 contains personnel and capital summaries. These are similar in format to those in previous years' finished budget documents.

Tab 6 consists of the Mission, Goals and Objectives pages for the departments and divisions. The pages also list budget highlights to point out areas of interest, as well as significant differences from previous years. These pages are also ordered by fund number for the purposes of the preliminary budget.

Tab 7 contains basic expenditure summaries by category, summaries of revenue by source, and staffing for the departments/divisions, again according to numerical fund order.*

Tab 8 contains summaries of department/division expenditures by line item, also in numerical order by fund.* The actual prior year encumbrance expenditures are not included.

*Please note that some funds may be consolidated for display purposes in these sections, although individual fund balance sheets are available at Tab 4.

**CITY OF MERCED, CALIFORNIA
2011-2012
ANNUAL BUDGET
CITY MANAGER RECOMMENDATION, MAY, 2011**

**William Spriggs, Mayor
Bill Blake
Mayor Pro Tempore**

Council Members:

**John Carlisle
Michele Gabriault-Acosta
Noah Lor
Joshua Pedrozo
Mary-Michal Rawling**

John M. Bramble, City Manager

Gregory G. Diaz, City Attorney

**Norman Andrade
Chief of Police**

**Michael McLaughlin
Fire Chief**

**Bradley Grant
Finance Officer**

**Deneen Proctor
Director of Support Services**

**David B. Gonzalves
Director of Development Services**

**Michael A. Wegley
Director of Public Works/
Water Resources and Reclamation**

**Stan Murdock
Director of Public Works/
Operations**

**Frank Quintero
Interim Director of Parks & Community
Services**

**Jeff Lewis
Director of Information Systems**

**Daryl Jordan
City Engineer**