

**THIS IS THE CITY OF MERCED'S PRELIMINARY DRAFT BUDGET FOR
FISCAL YEAR 2012-2013 (July 2012 – June 2013)**

The following material reflects the recommendation of the City Manager of the City of Merced for the City budget for Fiscal Year 2012-2013.

The City Council will study and consider the recommendations, and act to approve a final budget no later than June 30, 2012. (City Council action is scheduled for the regular Council meeting on June 18, 2012, pending further Council direction.)

Once the final budget is adopted by the City Council it will be posted on the Web site, and also will be available at the front counter.

**CITY OF MERCED, CALIFORNIA
2012-2013
ANNUAL BUDGET
CITY MANAGER RECOMMENDATION, MAY, 2012**

**Stanley P. Thurston, Mayor
Noah Lor
Mayor Pro Tempore**

Council Members:

**Bill Blake
Tony Dossetti
Mike Murphy
Joshua Pedrozo
Mary-Michal Rawling**

John M. Bramble, City Manager

Gregory G. Diaz, City Attorney

**Norman Andrade
Chief of Police**

**Michael McLaughlin
Fire Chief**

**Bradley Grant
Finance Officer**

**Deneen Proctor
Director of Support Services**

**David B. Gonzalves
Director of Development Services**

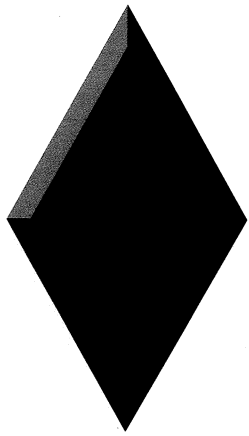
**Michael A. Wegley
Director of Public Works/
Water Resources and Reclamation**

**Stan Murdock
Director of Public Works/
Operations**

**Frank Quintero
Director of Economic Development**

**Jeff Lewis
Director of Information Technology**

**Ken Elwin
Acting City Engineer**



The organizational mission of the City of Merced is to:

- ❖ Serve our citizens by delivering superior service exceeding expectations in cost, safety, and quality.
- ❖ Serve the City Council by providing clear, concise, accurate, unbiased professional staff work.
- ❖ Serve our employees by establishing goals, objectives, measurable standards for performance; and, to compensate them accordingly.
- ❖ Model our shared values.

**CITY OF MERCED
2012-2013 PRELIMINARY BUDGET
TABLE OF CONTENTS**

ITEM	PAGE NO.
INTRODUCTION	
Cover Page	
Organization Mission Statement	
Index	
Table of Contents	
CITY MANAGER’S BUDGET MESSAGE	TAB 1
BUDGET RESOLUTIONS	TAB 2
REFERENCE MATERIALS	TAB 3
Chart of Accounts	3-1
Glossary	3-3
PERSONNEL SUMMARIES	TAB 4
Personnel Summary	4-1
Split Position Summary	4-3
FINANCIAL SUMMARIES	TAB 5
Expenditure Summary and Sources of Funds	5-1
Approved Revenue-All Funds	5-3
Sources of Revenue-All Funds	5-7
Fund Balance-All Funds	5-44
<i>Note: Fund Balances appear in numerical order beginning on Page 5-48</i>	
General Fund	5-48
Cash Basis Fund	5-49
Downtown Fund	5-50
2105 Gas Tax	5-51
2106 Gas Tax	5-52
2107 Gas Tax	5-53
2107.5 Gas Tax	5-54
Traffic Safety	5-55
Development Services	5-56
Housing Administration/Operation	5-57
Street Trees	5-58
Streets and Streetlight Maintenance	5-59
Parks and Community Services	5-60
Surface Transportation Program	5-61
Proposition 172 Fund	5-62
Public Works Operations Administration	5-63
Housing- Unrestricted Program Income	5-64
Housing-HOME Grants	5-65

**CITY OF MERCED
2012-2013 PRELIMINARY BUDGET
TABLE OF CONTENTS**

ITEM	PAGE NO.
FINANCIAL SUMMARIES (Continued)	
Housing- BEGIN Grant	5-66
Office of Traffic Safety Grant	5-67
Child Development Fund	5-68
Supplemental Law Enforcement Service	5-69
1992 State HOME Housing Fund	5-70
1993 State HOME Housing Fund	5-71
Facilities Roadways	5-72
Facilities Traffic Signals	5-73
Facilities Fire	5-74
Facilities Police	5-75
Facilities Park	5-76
Justice Assistance Grant	5-77
Public Educational and Governmental Access Fee	5-78
CAL HOME Grant	5-79
Facilities Roadways Developer Fund	5-80
Facilities Traffic Signals Developer Fund	5-81
Facilities Fire Developer Fund	5-82
Facilities Police Developer Fund	5-83
Facilities Park Developer Fund	5-84
Neighborhood Stabilization	5-85
Measure C Fund	5-86
Developer Capital Fee Summary	5-87
Bell Station Facility	5-88
Proposition 1B	5-89
2103 Gas Tax	5-90
Neighborhood Stabilization (NSP3)	5-91
City Housing	5-92
Maintenance Districts Fund	5-93
Community Facilities District Formation Fund	5-94
Community Facilities District Administration Fund	5-95
Community Facilities District Public Safety Fire Fund	5-96
Community Facilities District Public Safety Police Fund	5-97
Community Facilities District Public Works Parks Maintenance Fund	5-98
Community Facilities District Street Trees Fund	5-99
Community Facilities District Street Maintenance/Lights Fund	5-100
Community Facilities District Development Services Fund	5-101
Community Facilities District Parks and Community Services Fund	5-102
Community Facilities District Airport Fund	5-103
Community Facilities District Maintenance Fund	5-104
Maintenance District Pump Replacement	5-105
North Merced Sewer Improvement	5-106
Liberty Park Assessment	5-107
FINANCIAL SUMMARIES (Continued)	

**CITY OF MERCED
2012-2013 PRELIMINARY BUDGET
TABLE OF CONTENTS**

ITEM	PAGE NO.
16th Street Assessment	5-108
Fahren's Park Debt Service	5-109
Bellevue Ranch Development East	5-110
University Capital Charge	5-111
Bellevue Ranch West Community Facilities District	5-112
Moraga Community Facilities District Capital Improvement Projects	5-113
Airport Debt Service Fund	5-114
City Housing Debt Service Fund	5-115
Parks and Community Service Capital Improvement Projects	5-116
Parks Reserve Fund Summary	5-117
Airport Industrial Park Project	5-118
Fire Station Project	5-119
Streets and Signals Capital Improvements	5-120
2004 Water Revenue Bond Capital Improvement Projects	5-121
2004 Sewer Revenue Bond Capital Improvement Projects	5-122
Airport Capital Improvement Projects	5-123
Merced Theatre Restoration Capital Improvement Projects	5-124
Perchloroethylene Clean Up Water Fund	5-125
City Housing Capital Improvement Projects	5-126
Wastewater Treatment Lines Component	5-127
Wastewater Treatment Plant Component	5-128
Wastewater Revolving Fund	5-129
Wastewater System Fund	5-130
Restricted Water System	5-131
Water System	5-132
Refuse	5-133
Airport	5-134
Refuse Capital Equipment	5-135
Restricted Water Mains	5-136
Workers Compensation	5-137
Liability	5-138
Unemployment	5-139
Employee Benefits	5-140
Fleet Management	5-141
Facilities Maintenance and Operation	5-142
Support Services	5-143
Personal Computer Replacement and Maintenance	5-144
Fleet Replacement	5-145
Community Facilities District Services Deposit	5-146
Missing Children Monument Trust	5-147
Youth Programs	5-148
Asset Forfeiture	5-149
Wahneta Hall Trust	5-150

**CITY OF MERCED
2012-2013 PRELIMINARY BUDGET
TABLE OF CONTENTS**

ITEM	PAGE NO.
ADMINISTRATION	TAB 6
City Council	6-1
City Manager	6-6
City Attorney	6-11
Finance/Purchasing	6-17
 ECONOMIC DEVELOPMENT	 TAB 7
Economic Development	7-1
Merced Visitor Services	7-7
Merced Theatre Restoration	7-12
Airport Industrial Park	7-15
Downtown Parking	7-18
Bell Station Facility	7-21
 SUPPORT SERVICES	 TAB 8
Personnel	8-1
Information Technology	8-6
Personal Computer Replacement and Maintenance	8-11
Public Educational and Governmental Access Fee	8-14
Records	8-17
Risk Management and Safety	8-22
Workers Compensation	8-27
Liability	8-31
Unemployment	8-35
Employee Benefits	8-39
 DEVELOPMENT SERVICES & HOUSING	 TAB 9
Engineering	9-1
Planning and Permitting	9-6
Inspection Services	9-13
Code Enforcement	9-20
 PUBLIC SAFETY	 TAB 10
Fire Department	10-1
Fire Department Measure C, Fire	10-9
Fire Department- Community Facilities District, Fire	10-11
Fire Department-Fire Station Capital Improvement Fund	10-14
Police- Operations	10-19
Police-Operations Measure C, Police	10-27
Police Operations Community Facilities District, Police	10-30

**CITY OF MERCED
2012-2013 PRELIMINARY BUDGET
TABLE OF CONTENTS**

ITEM	PAGE NO.
PUBLIC WORKS OPERATIONS	TAB 11
Public Works Department	11-1
<i>Public Works Administration</i>	11-2
Public Works Operations Administration	11-3
<i>Streets and Streetlights</i>	11-9
Streets and Streetlight Maintenance	11-10
Public Works- Operations-Measure C, Public Works	11-14
Street and Signals Capital Improvement Projects	11-17
<i>Parks Maintenance and Street Trees</i>	11-20
Parks Maintenance	11-21
Parks Maintenance-Community Facilities District-Parks	11-25
Street and Subdivision Trees	11-30
<i>Water</i>	11-34
Restricted Water System	11-35
Restricted Water Mains	11-38
Water System	11-41
2004 Water Revenue Bond	11-47
Perchloroethylene Clean Up Water Capital Improvement Projects	11-50
<i>Sewer and Wastewater</i>	11-53
Wastewater/Sewers	11-54
2004 Sewer Revenue Bond	11-60
Storm Drains	11-63
Wastewater Treatment Plant	11-68
Environmental Control	11-75
Land Application	11-81
Wastewater Treatment Lines Component	11-86
University Capital Charge	11-89
Wastewater Treatment Plant Improvement Fund	11-92
Wastewater Revolving Fund	11-95
<i>Refuse</i>	11-99
Refuse Collection	11-100
Green Waste Collection	11-106
Curbside Recycling	11-111
Street Sweeping	11-116
Refuse Capital Equipment Fund	11-120
<i>Aiport</i>	11-124
Airport	11-125
Airport Debt Service Fund	11-130
Airport Capital Improvement Fund	11-132
<i>Fleet</i>	11-134
Fleet Management	11-135
Fleet Replacement Fund	11-142
<i>Facilities</i>	11-145
Facilities Maintenance	11-146

**CITY OF MERCED
2012-2013 PRELIMINARY BUDGET
TABLE OF CONTENTS**

ITEM	PAGE NO.
PARKS & COMMUNITY SERVICES	TAB 12
Parks & Community Services	12-1
Park Reserve Fund	12-11
Child Development	12-14
Wahneta Hall Trust	12-17
 SPECIAL ASSESSMENT FUNDS	 TAB 13
Downtown Fund	13-1
Maintenance Districts	13-4
Community Facilities District (several)	13-13
North Merced Sewer Refunding	13-20
Liberty Park	13-23
16th Street Assessment District	13-26
Fahrens Park	13-29
Bellevue Ranch East Development	13-32
Bellevue Ranch West Development	13-35
Moraga Development Assessment District	13-38
 PUBLIC FINANCING AND ECONOMIC DEVELOPMENT AUTHORITY AND PARKING AUTHORITY	 TAB 14
PFEDA General Fund	14-1
PFEDA Project Area 2 Capital Improvement	14-6
PFEDA Gateways Capital Improvement	14-9
<i>Parking Authority</i>	14-11
Parking Authority General Fund	14-12
 CAPITAL AND ACQUISITIONS	 TAB 15
Summary of Acquisitions	15-1
Vehicle Replacement Schedule	15-2
Summary of Capital Projects	15-3